

# **EMIRATINGS** EXECUTIVE PAY **SCORECARD**

Data & analysis provided by GMI Ratings-The Independent Leader in Corporate Governance and ESG&A

30 Apr 2012

### KAR Auction Services, Inc.

KAR

NYSE

**Retail - Specialty** Market Capitalization USD:

\$1,650.11 mm

### **CONCERN LEVEL: AVERAGE**

- 1 The CEO's total remuneration is within the typical market range for the relevant industry and market cap.
- 2 The ratio between the CEO's pay and the median pay of the other named executive officers is 3X or less.
- The CEO's annual cash incentives rose or fell in line with annual performance.
- 4 The CEO received no more than one annual cash bonus this fiscal year.
- 5 The CEO's equity remuneration reflected the company's share price movement over the last five years.
- 6 The company only pays long-term incentives to the CEO for above median performance against a peer group.
- 7 The company's dilution from equity incentives is 10 percent or less.
- 8 Unvested equity lapses when the CEO's employment is terminated.

1

- The CEO's potential cash severance payment is capped at two times annual cash remuneration.
- The accrued benefits of the CEO's post-retirement income are within the typical market range for the relevant market cap bracket.

CEO: James P. Hallett Age: 59 CEO Since: 2009

	2009	2010	2011
Base Salary	\$279,068	\$800,000	\$816,000
Discretionary Bonus	\$0	\$0	\$0
Annual Cash Incentive	\$250,164	\$806,745	\$625,508
Benefits and Perquisites	\$41,674	\$32,222	\$33,770
TOTAL ANNUAL COMPENSATION	\$570,906	\$1,638,967	\$1,475,278
Increase in Post-Retirement Benefits	\$0	\$0	\$0
Stock Option Awards	\$1,517,464	\$1,050,000	\$0
Stock Awards	\$0	\$0	\$0
TOTAL COMPENSATION	\$2,088,370	\$2,688,967	\$1,475,278
Median of Other Named Executive Officers Total Compensation	\$1,623,501	\$1,327,688	\$1,093,406
Value Realized on Exercise of Stock Option	\$0	\$0	\$0
Value Realized on Vesting of Stock	\$0	\$0	\$0
TOTAL REALIZED EQUITY COMPENSATION	\$0	\$0	\$0

Proxy Date: 13 Apr 2012 Annual Meeting Date: 17 May 2012 Equity Reserves: 9.99% Stock Option Run Rate: 0.93%

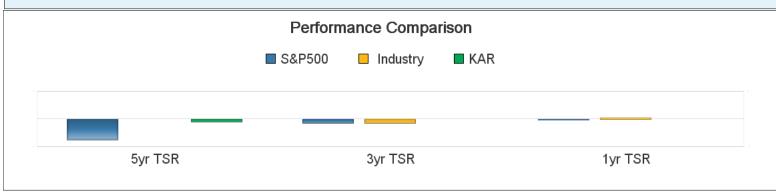
## KAR Auction Services, Inc.

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#### Peer Comparisons (TRBC) =Retail - Specialty

#### **Total Summary CEO Compensation**

Ticker	Company Name	2009	2010	2011	Market Cap
KAR	KAR Auction Services, Inc.	\$2,088,370	\$2,688,967	\$1,475,278	\$1,650,105,778
PETM	PetSmart, Inc.	\$5,298,326	\$6,520,020		\$4,808,462,634
AN	AutoNation, Inc.	\$5,163,879	\$6,765,622	\$6,428,361	\$4,778,468,999
TSCO	Tractor Supply Company	\$7,443,446	\$7,222,212	\$7,412,589	\$4,465,088,714
AAP	Advance Auto Parts, Inc.	\$3,691,070	\$5,966,206	\$4,169,193	\$4,283,955,218
DKS	Dick's Sporting Goods, Inc.	\$7,414,881	\$7,531,208		\$4,027,744,421
ULTA	Ulta Salon, Cosmetics & Fragrance, Inc.	\$3,729,402	\$3,266,379		\$3,817,685,417

To insure consistency, peer comparisons are based on a combination of TRBC Industry and Sector classifications and company market caps.

Missing peer pay figures for 2011 are due to differences in company filing schedules.

**Pay Peer Group** 

NA

**Performance Peer Group** 

NA

COMPENSATION COMMITTEE MEMBERS									
Director	Membership	Age	Gender	Tenure	Independence				
Church M. Moore	Chairman	39	Male	5	Outside Related				
Brian T. Clingen	Member	52	Male		Outside Related				
Greaorv P. Spivv	Member	43	Male	5	Outside Related				
Peter Raemin Formanek	Member	68	Male		Outside				
Sanjeev K. Mehra	Member	53	Male	5	Outside Related				