

EMIRATINGS EXECUTIVE PAY **SCORECARD**

Data & analysis provided by GMI Ratings-The Independent Leader in Corporate Governance and ESG&A

30 Apr 2012

JPMorgan Chase & Co.

JPM

NYSE

Banks Market Capitalization USD:

\$117,439.39 mm

CONCERN LEVEL: AVERAGE

- 1) The CEO's total remuneration is within the typical market range for the relevant industry and market cap.
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- 2 The ratio between the CEO's pay and the median pay of the other named executive officers is 3X or less.
- 3 The CEO's annual cash incentives rose or fell in line with annual performance.
- 4 The CEO received no more than one annual cash bonus this fiscal year.
- 5 The CEO's equity remuneration reflected the company's share price movement over the last five years.
- 6 The company only pays long-term incentives to the CEO for above median performance against a peer group.
- 7 The company's dilution from equity incentives is 10 percent or less.
- 8 Unvested equity lapses when the CEO's employment is terminated.

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- The CEO's potential cash severance payment is capped at two times annual cash remuneration.
- The accrued benefits of the CEO's post-retirement income are within the typical market range for the relevant market cap bracket.

CEO: James Dimon Age: 55 CEO Since: 2005

	2009	2010	2011
Base Salary	\$1,000,000	\$1,000,000	\$1,416,667
Discretionary Bonus	\$0	\$5,000,000	\$4,500,000
Annual Cash Incentive	\$0	\$39,965	\$0
Benefits and Perquisites	\$265,708	\$579,624	\$143,277
TOTAL ANNUAL COMPENSATION	\$1,265,708	\$6,619,589	\$6,059,944
Increase in Post-Retirement Benefits	\$56,386	\$0	\$45,471
Stock Option Awards	\$0	\$6,244,300	\$5,000,000
Stock Awards	\$0	\$7,952,400	\$12,000,000
TOTAL COMPENSATION	\$1,322,094	\$20,816,289	\$23,105,415
Median of Other Named Executive Officers Total Compensation	\$10,708,700	\$15,576,746	\$15,391,481
Value Realized on Exercise of Stock Option	\$4,440,414	\$22,942,364	\$385,822
Value Realized on Vesting of Stock	\$6,858,692	\$12,468,533	\$8,112,810
TOTAL REALIZED EQUITY COMPENSATION	\$11,299,106	\$35,410,897	\$8,498,632

Proxy Date: 4 Apr 2012 Annual Meeting Date: 15 May 2012 Equity Reserves: 12.41% Stock Option Run Rate: 0.40%

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Peer Comparisons (TRBC) = Financials

Total Summary CEO Compensation

Ticker	Company Name	2009	2010	2011	Market Cap
JPM	JPMorgan Chase & Co.	\$1,322,094	\$20,816,289	\$23,105,415	\$117,439,386,331
GS	Goldman Sachs Group, Inc. (The)	\$862,657	\$14,116,423		\$47,822,817,688
GE	General Electric Company	\$9,885,240	\$21,428,765	\$21,581,228	\$161,626,496,315
V	Visa Inc.	\$13,736,895	\$12,914,881	\$11,824,090	\$70,027,965,562
USB	U.S. Bancorp	\$8,211,846	\$18,771,205	\$13,619,458	\$45,218,582,880
UNH	UnitedHealth Group Incorporated	\$8,901,916	\$10,810,131		\$49,632,472,127
С	Citigroup Inc.	\$128,751	\$1	\$14,857,103	\$74,812,297,494

To insure consistency, peer comparisons are based on a combination of TRBC Industry and Sector classifications and company market caps.

Missing peer pay figures for 2011 are due to differences in company filing schedules.

Pay Peer Group

Primary, Industry Specific: American Express, Goldman Sachs, Bank of America, Morgan Stanley, Citigroup, Wells Fargo

General Industry: Altria GE, Pfizer, Boeing, Hewlett-Packard, Procter & Gamble, Chevron, IBM, Time Warner, Cisco, Johnson & Johnson, United Technologies, Comcast, Merck, Walmart, Disney, Oracle, 3M, ExxonMobil, Pepsico

Performance Peer Group

NA

COMPENSATION COMMITTEE MEMBERS								
Director	Membership	Age	Gender	Tenure	Independence			
Lee R. Raymond	Chairman	72	Male	25	Outside Related			
Stephen B. Burke	Member	53	Male	9	Outside			
William C. Weldon	Member	63	Male	7	Outside			