



2013 Corporate Responsibility Report—Selected Highlights

From the chairman

In 2013, ADM made significant progress toward our goal of achieving, by 2020, 15 percent reductions on a per-unit-of-production basis in energy, emissions, water and waste. In addition, we replaced our environmental mission and principles statement with a formal environmental policy; continued to enhance the integrity of our supply chain; and brought the total value of our ADM Cares giving—which includes contributions to sustainable agriculture, education, environmental programs, hunger relief, disaster relief and social services around the world—to \$44 million since 2009.

It's all part of an effort to fulfill our purpose of serving vital needs responsibly, in keeping with our values of respect, responsibility, integrity and resourcefulness. The full report is available at www.adm.com/responsibility. —Patricia A. Woertz, Chairman, CEO and President

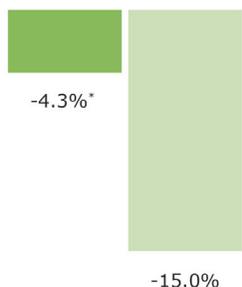


Environment

Energy

ADM has identified hundreds of energy-saving projects in areas ranging from pump and fan operations to exhaust heat recovery, control-room optimization and improved data-management. The projects completed as of Dec. 31, 2012, enabled us to achieve an estimated 4.3 percent improvement in energy-intensity—the ratio of energy consumption to production volumes in our plants—since 2010. This progress puts us well on the way to reaching our goal of a 15 percent reduction in energy per unit of production by 2020.

Reducing energy per unit of production



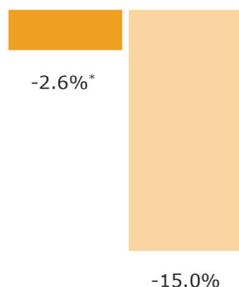
■ 2012 year-end
■ 2020 goal

*estimated based on reductions in energy attributed to efficiency projects completed as of Dec. 31, 2012

Emissions

From 2010 to 2012, ADM succeeded in reducing CO₂ emissions intensity—the ratio of emissions to production volumes in our plants—by 2.6 percent. As we continue implementing the energy efficiency projects in our pipeline, we expect emissions on a per-unit-of-production basis to decline at a rate that will enable us to reach our goal of a 15 percent intensity improvement by 2020.

Reducing emissions per unit of production



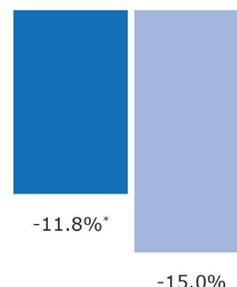
■ 2012 year-end
■ 2020 goal

*actual emissions reductions calculated from emissions monitors, fuel usage and purchase records

Water

ADM's six U.S. corn processing facilities are responsible for about 70 percent of our total global water usage. In 2008, following completion of a companywide water-use survey, we established a baseline and launched an intensive water-conservation effort. As a result, by Dec. 31, 2012, we had reduced our corn processing facilities' water consumption by 11.8 percent on a per-unit-of-production basis. Other ADM business units engaged in less water-intensive operations are implementing similar conservation programs. Our companywide goal is to achieve a 15 percent reduction by 2018.

**Reducing water use per unit of production
ADM Corn business unit**



■ 2012 year-end
■ 2018 goal

*Corn business unit represents approximately 70 percent of company's overall water consumption. This reduction reflects actual consumption data as measured at each of the company's corn processing operations.

Supply Chain



Palm

As part of our overarching commitment to sustainable agriculture, ADM works to help create a more sustainable supply chain for palm oil—a key ingredient in consumer products ranging from cookies and crackers to cosmetics, renewable fuels and pharmaceuticals. We are a member of the Roundtable on Sustainable Palm Oil and play an active role in the organization's Trade and Traceability and Greenhouse Gas working groups. In recent years, we have also entered into various long-term supply agreements to secure access to RSPO-certified product.



Soy

In South America, we are a leading originator and processor of soybeans, so we work cooperatively with fellow industry stakeholders, governments and NGOs to help improve the quality and sustainability of the supply chain as a whole. ADM was the first company in South America to achieve the International Sustainability and Carbon Certification (ISCC) for soybeans, and since 2009, we have worked with Aliança da Terra, a Brazilian NGO founded by farmers, to advance a program known as Doing It Right, which trains farmers on agronomically sound cultivation practices and emphasizes fair labor conditions as part of an overall focus on sustainable, responsible operations that meet or exceed environmental laws and regulations.

Social Investing

Since 2009, our social-investment program, **ADM Cares**, has worked to make a positive difference in the lives of people and communities worldwide by contributing a total of \$44 million to:

- promote sustainable agriculture;
- reduce the volume of crops lost to mishandling in the developing world;
- ensure the health of inland waterways that are vital to economies and trade flows;
- reduce hunger;
- strengthen education; and
- assist our global colleagues in times of need.

Among our most notable contributions and recent developments:

- The **ADM Institute for the Prevention of Postharvest Loss** at the University of Illinois, founded with a US\$10 million ADM Cares grant, continues to work with smallholder farmers in the developing world to help preserve some of the millions of metric tons of grains and oilseeds lost each year to disease, pests and mishandling.
- Since 2004, we have contributed more than US\$1 million to **Living Lands & Waters**, an organization that works to promote healthier U.S. rivers, streams and lakes.
- To help fight hunger, ADM Cares has contributed US\$1 million to **Feeding America** to support the operation of 30 mobile food distribution units.
- We have also partnered with Feeding America and the Howard G. Buffett Foundation to create the **Invest an Acre Program**, in which U.S. farmers can donate part of their crop profits to help feed neighbors in need.

About ADM

For more than a century, the people of Archer Daniels Midland Company (NYSE: ADM) have transformed crops into products that serve vital needs. Today, 30,000 ADM employees around the globe convert oilseeds, corn and wheat into products for food, animal feed, industrial and energy uses. With more than 265 processing plants, 460 crop procurement facilities, and the world's premier crop transportation network, ADM helps connect the harvest to the home in more than 140 countries. For more information about ADM and its products, visit

www.adm.com.

